

The Pandemic Fund Strategic Plan (2024–2029)

The Pandemic Fund was established against the backdrop of the COVID-19 pandemic, as the international community called for a dedicated multilateral financing mechanism to strengthen capacity for pandemic prevention, preparedness, and response (PPR) for low- and middle-income countries. The Fund moved quickly to deliver financing, with grants awarded mobilizing over US\$2 billion for projects that strengthen pandemic PPR systems within and across borders, reaching 37 countries. As pandemic threats are exacerbated by factors like climate change, conflicts, and migration, continuing this momentum of investments is critical for building a safer, healthier, and more prosperous future for all. **The Pandemic Fund brings additionality to pandemic PPR financing by catalyzing resources from diverse funders and promotes a more coordinated, cohesive, and comprehensive approach, creating a world that is resilient against the next pandemic.**

Unique value proposition

The Fund will add value to the pandemic PPR landscape by:



Filling capacity gaps

By targeting discrete areas within pandemic PPR that benefit from additional funding and coordination, strengthening institutional enablers for those areas, and embedding a focus on equity and inclusion, community, and civil society engagement.



Fostering coordination

Across the range of pandemic PPR actors, across sectors in countries, and across countries and regions to share learnings, driving coherence in funding streams, and promote multi-sectoral collaboration for a whole-of-government, One Health approach.



Mobilizing additive investment

By catalyzing co-financing from international partners, incentivizing co-investments from countries themselves, and attracting private sector investments, aligned with country/regional needs and plans, and thereby maximizing sustained investments in pandemic PPR.



Demonstrating **flexibility and responsiveness** to evolving contexts and priorities within the pandemic PPR landscape to ensure strategic initiatives remain relevant and effective.

Impact ambition

Recipient countries and regional/global networks are better prepared to prevent, detect, contain, and rapidly respond to pandemics over the next five years.

The Pandemic Fund's impact will be measured by the following indicators:

- Number of **recipient countries and regional/global networks** with improved pandemic prevention, preparedness, and response capacity.
- Number of **people protected** through improved pandemic prevention, preparedness, and response capacity.

Focus areas

The Fund will focus its investments on the following areas while ensuring its investments take a systems approach - efforts will be mainstreamed into health systems with benefits beyond disease-specific areas.

Three programmatic priorities

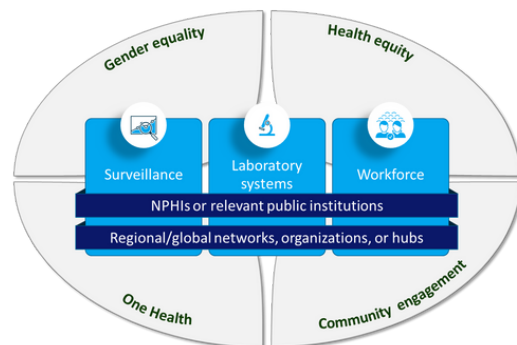
Surveillance, laboratory systems, and health workforce are critical, underfunded building blocks of pandemic PPR with opportunities to complement existing initiatives.

Two cross-cutting enablers

National Public Health Institutes (or relevant public institutions) and regional/global networks, organizations, or hubs are coordinated systems and institutions that support the resilience and sustainability of the programmatic priorities.

Four underlying themes

One Health, community engagement, gender equality, and health equity will be integrated across the Fund's work to encourage a whole-of-government and equitable approach that safeguards vulnerable populations.



Input from over 400 stakeholders informed the development of the Strategic Plan, including from:

- Governing Board members and their constituencies
- Technical Advisory Panel members and Implementing Entities
- Non-governmental organizations, community and civil society representatives
- Academia and research and training institutions
- Multisectoral stakeholders (Ministries of health, livestock, agriculture, finance, and others)
- The private sector

Resource allocation

Key principles

- Remain open to supporting **all low- and middle-income countries**.
- **Deploy resources** for maximum impact.
- Increase **predictability of funding, ease of access, and reduce transaction costs**.
- Increase **coordination with other pandemic PPR funders and crowd-in project financing** by introducing new modalities.
- **Remain flexible to provide response financing** according to future developments in the global health architecture.

Geographic prioritization

In the medium term, the Fund will **dedicate the majority of its resources to countries with the largest gaps in pandemic PPR capacity, highest pandemic risks, including burden of disease, taking into account socioeconomic context**.

Remaining resources will be available for other **low- and middle-income countries** and **regional and sub-regional entities** (and global entities, as resources allow).

Catalyzing additional funding

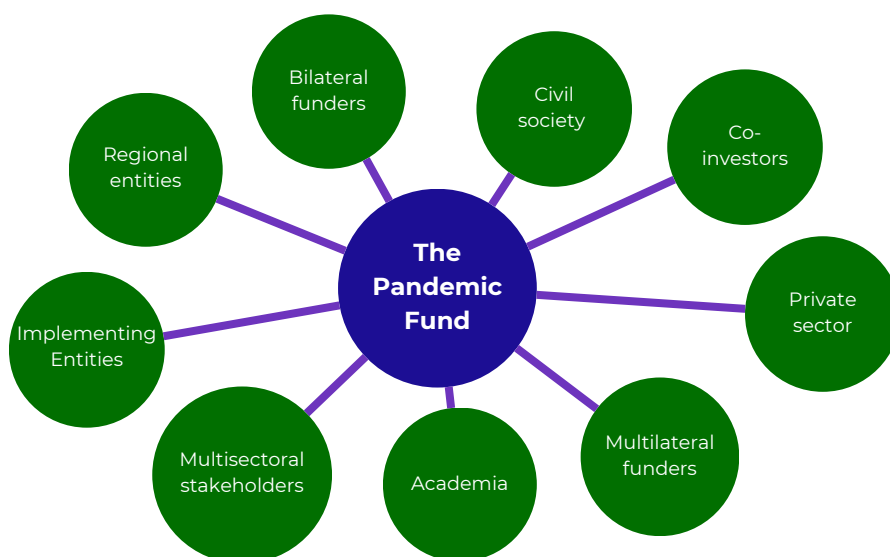
The Fund will mobilize **additive and synergistic funding** to the pandemic PPR landscape. By looking beyond traditional funding sources towards **innovative financing mechanisms** and partnerships with the private sector and other contributors, the Fund will continue to be a critical catalyst in **growing overall investment in pandemic PPR**.

Cooperation, coordination, collaboration

Strategic vision

- **Center countries** while driving coherence in funding streams.
- **Deliver unique value** by providing complementary financing to close gaps in PPR and **advance ecosystem knowledge**.
- Leverage existing mechanisms and networks to **complement their efforts, accelerate timeline to impact**, and share best practices.
- **Advance innovation and advocacy efforts** through sharing of learnings and evidence.
- Remain agile and collaborative with **parallel global health initiatives**.

One of the unique value propositions of the Fund is to **foster cooperation, coordination, and collaboration across a diverse range of actors to drive coherence in the pandemic PPR landscape**.



Governance & Stakeholder engagement

The Pandemic Fund will build on its inclusive governance structure to **increase diversity of voices represented**, focusing on **co-investors and civil society engagement**.

The Fund will also promote greater **transparency and accountability** of its operations, engagements, and investments.

Co-investors

The Fund will help co-investors **self-organize**, facilitate support for **bi-directional communication** with constituencies, and **lessen barriers to participation**.

Civil society

The Fund will ensure civil society's **involvement in decision-making and throughout project lifecycles**, recognizing their crucial role in advocacy, resource mobilization, and community engagement.

Transparency & accountability

The Fund will **expand its efforts to proactively publish key documents** (e.g., approved proposals, M&E reports, financial disbursements) and **its progress** against the M&E framework.

The Strategic Plan is a living document, remaining adaptable to major shifts in the broader pandemic PPR landscape. It will be reviewed on a regular basis to measure progress against the Fund's Monitoring and Evaluation framework.

Learn more

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